## Retaining and building frontline capability



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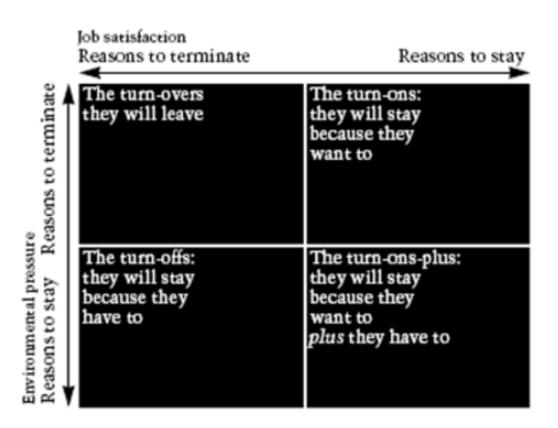
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#### Why do staff choose to stay or leave?

EXHIBIT I. Job Satisfaction and Environment



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# Success increases job satisfaction, retention & performance

The bananarama principle..

### It ain't what you do it's the way that you do it And that's what gets results



#### **Practice – Process Finding the balance..**

Process

the customary, habitual, or expected procedure or way of doing of something



#### Practice

involves the application of recognized principles, methods and procedures of the profession to achieve desired outcomes

Does your organisation achieve a balance of process & practice?



## Designing your professional development plan

The basic training needs assessment is a four-step process. Those steps are:

- 1. Identify a clear business goal that the training supports
- 2. Determine the tasks staff need to perform so the company can reach its goal
- 3. Determine the training activities that will develop the skills or knowledge need to perform tasks at the level you need
- 4. Design your professional development to meet the learning characteristics of your staff to make training more effective

#### Components of training needs assessment

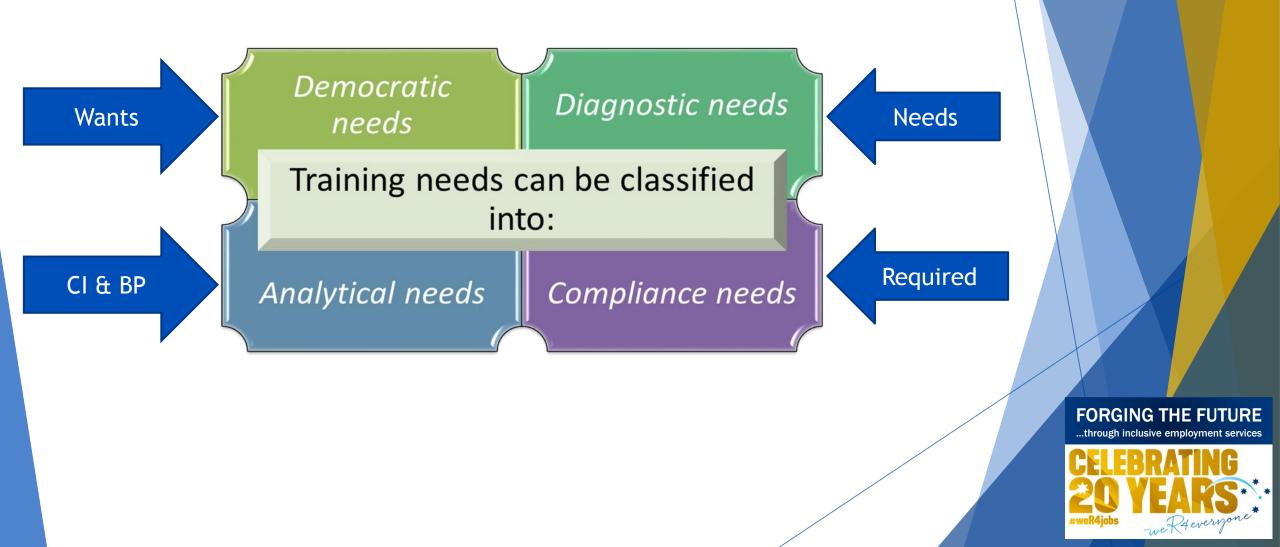
Training needs assessment generally involves three components: Strategic/organizational analysis

Task/job needs analysis

Person analysis



### Categories of training



#### Role analysis / job needs analysis

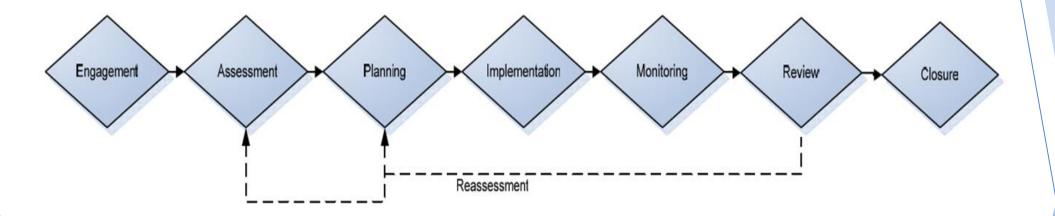
Task analysis means detailed examination of a job role to find out what are the

- knowledge,
- skill,
- attitude,
- motives,
- values and
- self concept

needed in staff to achieve superior or effective performance.



#### The 7 Phases of Case Management



A structured approach to person centred practice



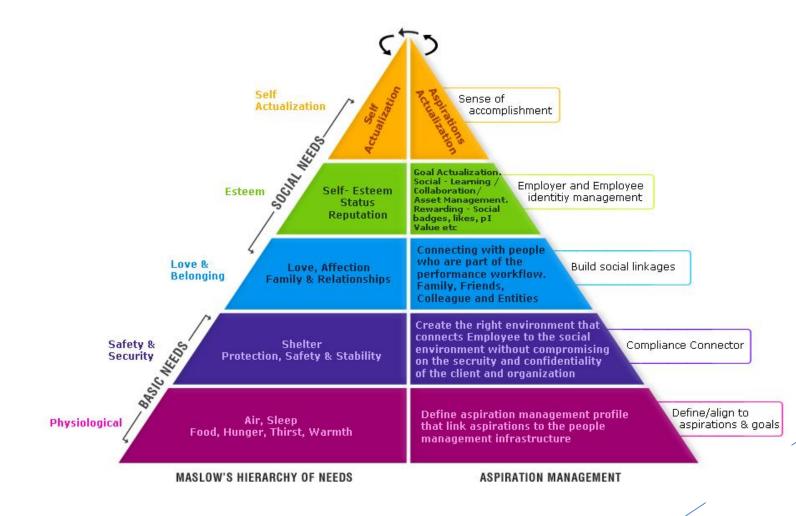
### What Skills Do We Need

- Case Management
- Empathy
- Effective listening skills
- Communication Particularly, effective questioning skills
- Assessment
- Planning Personal and client
- Persuasion Skills- The ability to help others to obtain new perspectives
- Negotiation
- Marketing
- Advocacy
- Analytical & Strategic thinking skills
- Learning skills
- IT
- Teamwork
- Plus specialist skills/knowledge e.g. cohort, program, requirements,



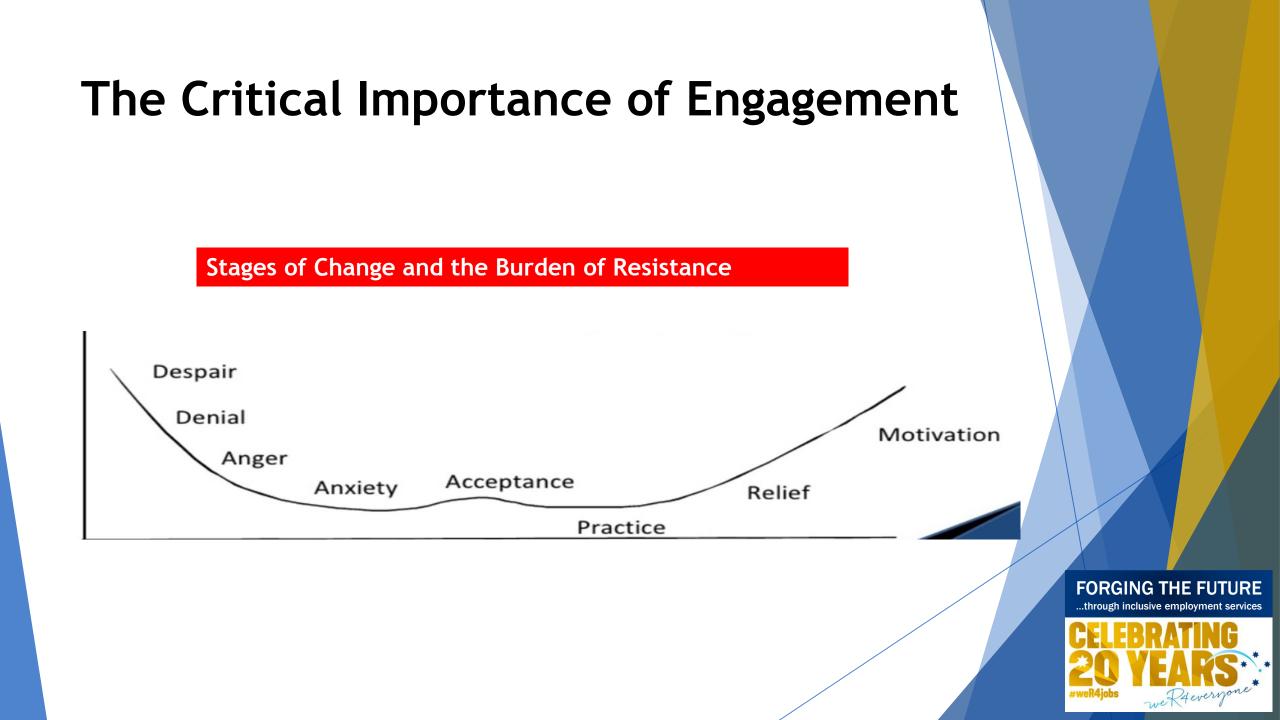


## Understanding of human behaviour is essential in human services



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